

# Five Stars International, Ltd.



## Focus on Results

**Lynn Frank**  
President

Lynn Frank, President, Five Stars International, Ltd. is responsible for professional services provided by Five Stars. Mr. Frank had a distinguished career in public service in Oregon, earning national recognition for his leadership. He has demonstrated the ability to complete complex assignments within demanding timeframes and earned high regard for the quality of services provided and for his consensus building skills.

Mr. Frank has been selected as a qualified *Consultant/Facilitator* by the State of Oregon's Department of Administrative Services and Department of Consumer and Business Services. The following statements reflect the quality of those skills and, as importantly, the focus not just on process, but on results:

Thank you again for the excellent and tireless leadership you showed during the work of the SB 271 Review Panel. You kept the OUS staff, the DAS staff and the committee on the same wavelength for months -- itself a major accomplishment. In addition, you were able to facilitate agreement between DAS and OUS leaders despite their differing perspectives and interests. That should earn you the Henry Kissinger Award....  
George Pernsteiner, now Chancellor  
Oregon University System

*My staff was impressed with your professionalism, knowledge and facilitation skill. I was confident this would be the case...I really appreciate you taking the time to know the material; your intense 'study time' was apparent by the way you were able to explore the issues in depth.*

Virlena Crosley, former Director  
Oregon Employment Department

Mr. Frank served in the Budget and Management Division, where he reviewed biennial budgets for major state agencies and developed the governor's recommendations that he then presented to the Joint Committee on Ways and Means. He has an in-depth understanding of public administration, finance and accountability.

Mr. Frank served as director of the Oregon Department of Energy. While he was director, Oregon adopted innovative, energy efficiency initiatives that continue to endure. Among those initiatives was a constitutional amendment and enabling legislation adopted to establish a general obligation bond program to finance energy efficiency and production in Oregon. The constitutional amendment became Article XI-J and now offers nearly \$1.5 billion in bonding authority for energy efficiency and renewable resource projects. Mr. Frank was responsible for all aspects of the management of this complex fund, including the selection of the exceptional people who administered it and made it one of the strongest bond programs on the books of the State of Oregon, a program that earned the U.S. Department of Energy's highest award for innovation, presented to him personally by the Secretary of the U.S. Department of Energy.

During Mr. Frank's tenure, a proposed business energy tax credit program was adopted. The business energy tax credit has since financed more than \$500 million in energy efficiency investments. An innovative feature enables businesses to claim the credit for public sector investments, in return for an upfront cash payment to the public institution equivalent to the net present value of the five-year credit. As a result, public institutions have received millions of dollars for needed investments. In 2005, Harvard's John F. Kennedy School of Government recently recognized the program as one of the most innovative in the nation. Representatives of the review committee interviewed Mr. Frank at the request of the department as the "founding father."

While director, Mr. Frank's consensus building skills and leadership achieved results:

- Mr. Frank led the work of a Commission and task forces comprising more than 80 Oregonians to develop in less than a year comprehensive energy policy recommendations that form the foundation for Oregon's energy policy even today.
- Under his leadership, the department consolidated local, state and federal reviews of a transmission line siting process that not only achieved consensus, but also saved an estimated \$1 million in procedural costs by the utility's own accounting.
- Mr. Frank was asked by the Governor to chair a state and local government committee to resolve the contentious issue of consistency of state agency actions with adopted local land use plans. He led the committee to a resolution that was adopted by the Land Conservation and Development Commission.

For his public service, the Council of State Governments recognized Mr. Frank as one of the nation's outstanding young leaders.

Mr. Frank has continued his work with the public sector at Five Stars. He has performed diverse administrative, management, program evaluation, organizational, and technical consulting services for the Department of Administrative Services, Department of Agriculture, Building Codes Division, Employment Department, Department of Human Services, Division of State Lands, Oregon Universities System, Workers Compensation Board, and many other state and local agencies. That work also includes administering public purpose programs for the Oregon Department of Energy, Pacific Power and the City of Oregon City.

Mr. Frank's highly regarded knowledge of and leadership in the public sector and his exceptional facilitation skills contribute to the success of Five Stars' services